## **UBE** Corporation Action Plan

UBE shall formulate the following action plan to create an employment environment in which women can play an active role.

- 1. Plan period April 1, 2022 March 31, 2025
- 2. Our Challenges
- (1) The absolute number of female employees is small, and some male-dominated corporate operations remain.
- (2) The number of women hired is limited because some workplaces are difficult to staff with women due to the nature of the work, facilities, etc.
- (3) A sense of division of roles between men and women partially remains, which is an obstacle to the realization of work-life balance and the active participation of women.
- 3. Goals, initiatives, and timing of implementation

Goal 1: By the end of March 2025, the percentage of female employees shall be at least 10%, and the percentage of female managers shall be at least 5%.

- < Details of Initiatives >
- •April 2022-. Ongoing messages from top management.
- •April 2022-. Networking among female employees.
- •October 2022-. Regular training sessions to raise awareness.

Goal 2: Increase the ratio of women to new graduate career-track hires to at least 30% on average during the plan period.

- < Details of Initiatives >
- •April 2022-. Ongoing messages from top management.
- •April 2022-. Active promotion to female students.
- April 2022-. Diversify opportunities for female employees in assignments and work experience
- October 2022-. Regular training sessions to raise awareness.

Goal 3: During the period of the plan, the rate of male employees taking childcare leave shall be at least 70% and the average number of days taken shall be at least 15 days.

- < Details of Initiatives >
- •April 2022-. Ongoing messages from top management.
- •April 2022-. Regularly monitor the use of annual paid leave and childcare leave, and encourage employees to take them.
- •October 2022-. Regular training sessions to raise awareness.